

## Consolidated financial results

for the year ended 30 June 2010



Full year results 2010

25 August 2010



## Agenda

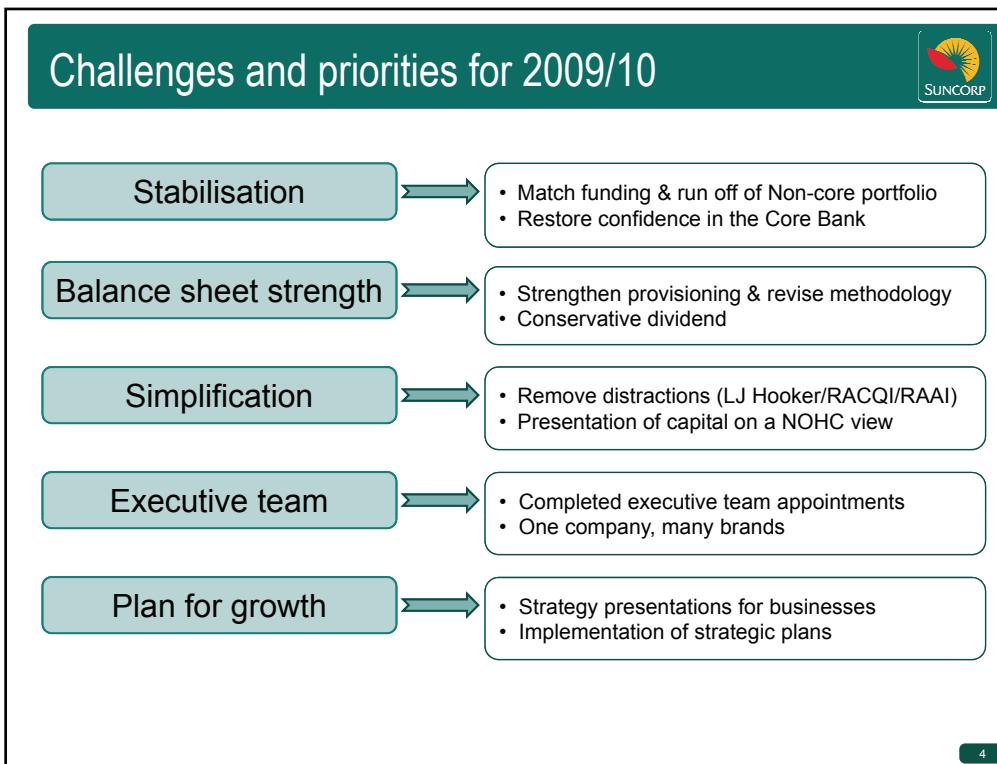
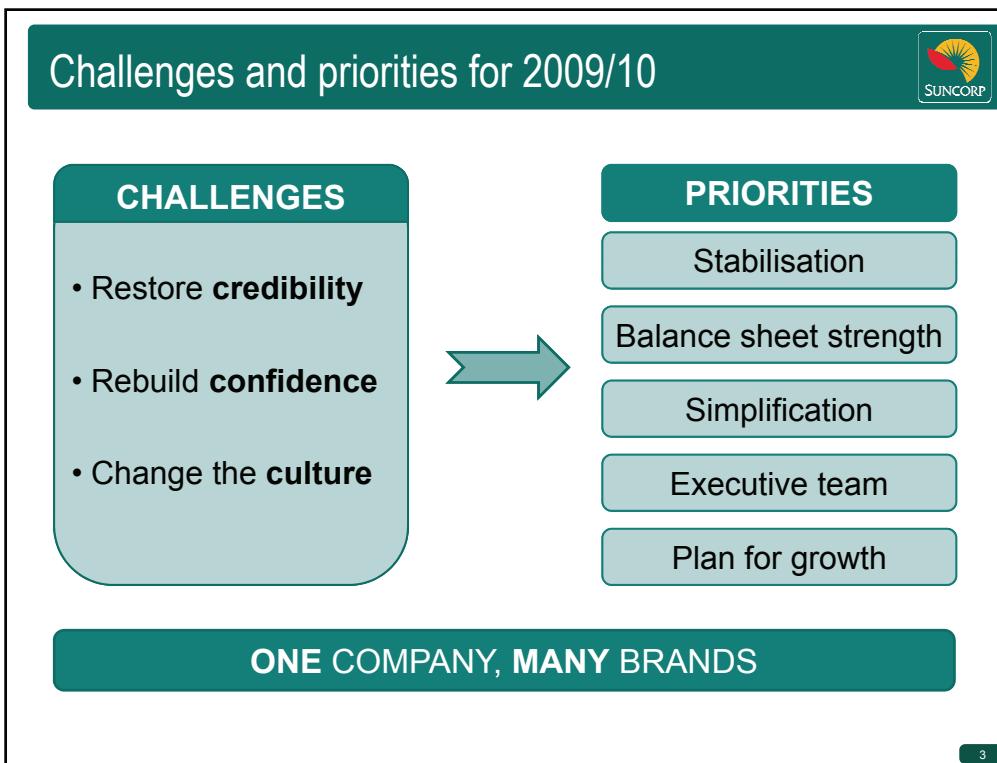


- **Introduction & highlights – Patrick Snowball**
- Detailed results – John Nesbitt
  - General Insurance
  - Banking
  - Life
  - Capital
- Group update – Patrick Snowball
- Conclusion – Patrick Snowball
- Questions

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### Result highlights

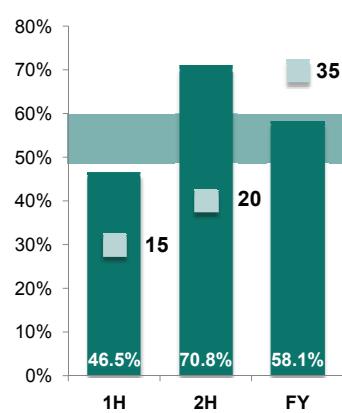


A\$m	FY10	%Δ
General Insurance profit after tax	557	34%
Consolidated Bank profit after tax before one offs	44	19%
Life profit after tax	222	90%
<b>PROFIT AFTER TAX FROM BUSINESS LINES</b>	<b>823</b>	<b>37%</b>
LJ Hooker/RACQI/RAAI	160	n/a
Intangible amortisation & other	(203)	n/a
<b>GROUP NPAT</b>	<b>780</b>	<b>124%</b>

Cash earnings per share (basic)	73.5 cents up 56%
Final dividend per share (fully franked)	20 cents
Full year total dividend per share (fully franked)	35 cents

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### Group performance



- Final dividend of 20cps, fully franked
- Dividend payout ratio, excluding divestments of 58%
- Neutralised dilutive effect of the DRP
- Strong capital position but regulatory uncertainty

■ Dividend payout ratio (ex disposals)  
■ Dividend per share (cents)

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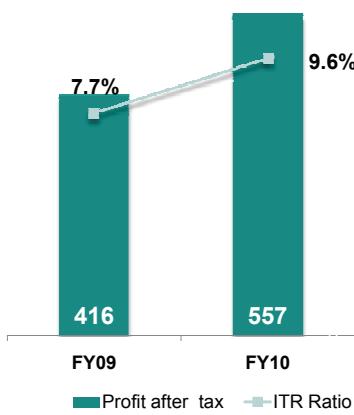
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### General Insurance overview



A\$m	FY10	%Δ
General Insurance profit after tax	557	34%

- GWP up 6.5% excluding Covermore travel insurance
- Natural hazard claims above allowance by \$165m
- Revised Average Weekly Earnings (AWE) assumption by 0.5%, costing \$75m
- One off reduction in deferred acquisition costs reduced profit by \$47m
- Reserve releases of \$256m but conservative provisions remain
- Good momentum in underlying ITR improvement
- New Zealand ITR contribution of \$70m or 12.2%



Underlying ITR 9% for FY10

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### Gross Written Premium



Product	FY10	%Δ	Factors
Motor	2,451	6.4	Solid premium and net written unit growth
Home	1,725	13.6	Significant premium increases and resilient customer retention
Commercial	1,709	(0.1)	Increases in short-tail classes offset by exit in some business lines
CTP	837	13.3	Higher average premiums
Workers' Comp	222	5.7	Moderate increases in Western Australia
Other	83	(75.1)	Cessation of Covermore travel insurance partnership
<b>Total</b>	<b>7,027</b>	<b>3.1</b>	

GWP up 6.5% excluding the Covermore impact

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### General Insurance claims



Major natural hazard events	\$m
QLD – NSW storms (Feb 10)	27
NSW storms (Feb 10)	20
West QLD floods (Mar 10)	29
Melbourne storm (Mar 10)	200
Cyclone Ului (Mar 10)	42
Perth storm (Mar 10)	<u>155</u>
<b>Total claims</b>	<b>473</b>
Less: aggregate reinsurance cover	<u>(163)</u>
<b>Total net claims</b>	<b>310</b>
Minor natural hazards	255
Allowance for all natural hazards	<u>(400)</u>
<b>Natural hazards above allowance</b>	<b>165</b>

#### Other impacts on claims expense:

- Positive experience in working loss claims
- Some claims inflation in Perth and Melbourne following major events
- Reserve releases of \$256m well above long-run expectations of 1.5% of NEP (\$95m)

#### 2010/11 outlook

Natural hazard allowance increases to \$460 million

Reinsurance program based on 2009/10 with:

- Catastrophe retention of \$200m
- \$400m of aggregate cover if events over \$10m exceed \$300m

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### General Insurance investment income



Investment income	FY10 A\$m
Underlying yield	355
Discount rate impact on insurance liabilities	142
Economic and accounting mismatch	105
<b>Total</b>	<b>602</b>

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### General Insurance expenses

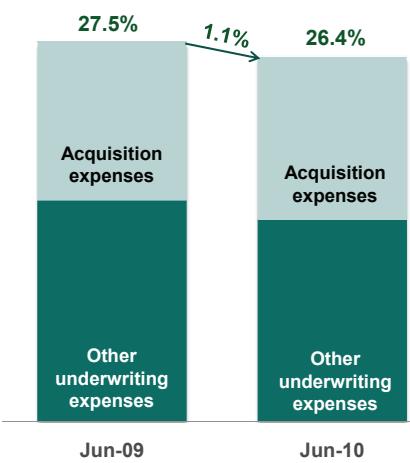


Acquisition and operating expenses of \$1,670m up 1.7%

Expense Ratio of 26.4% down 1.1%

Impacted by:

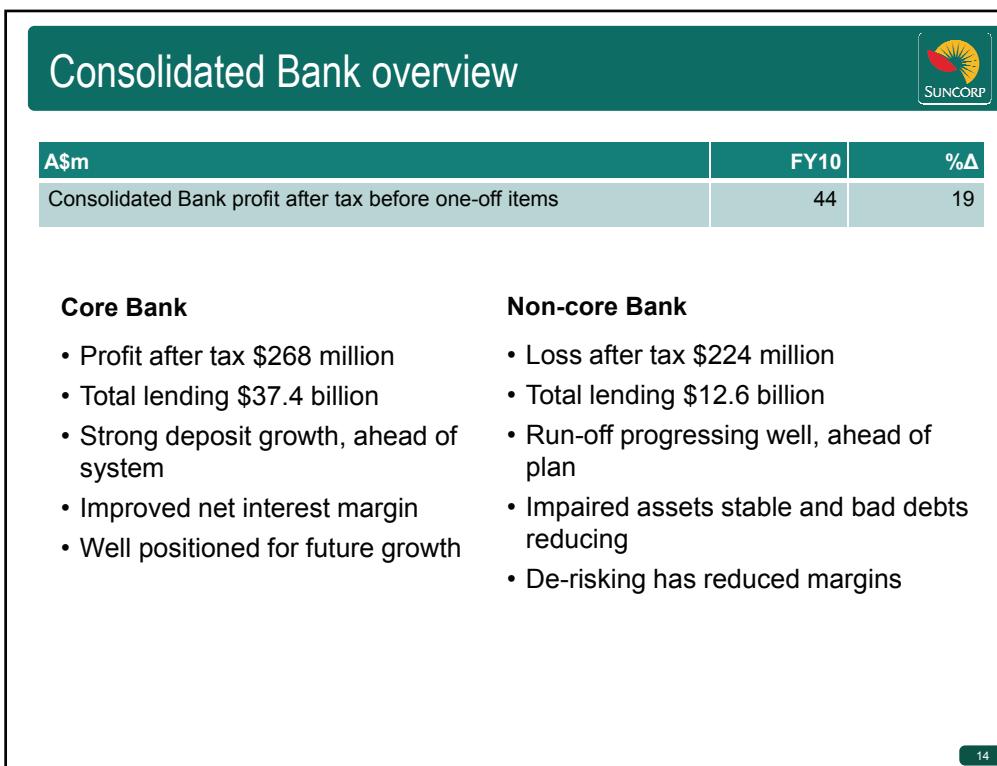
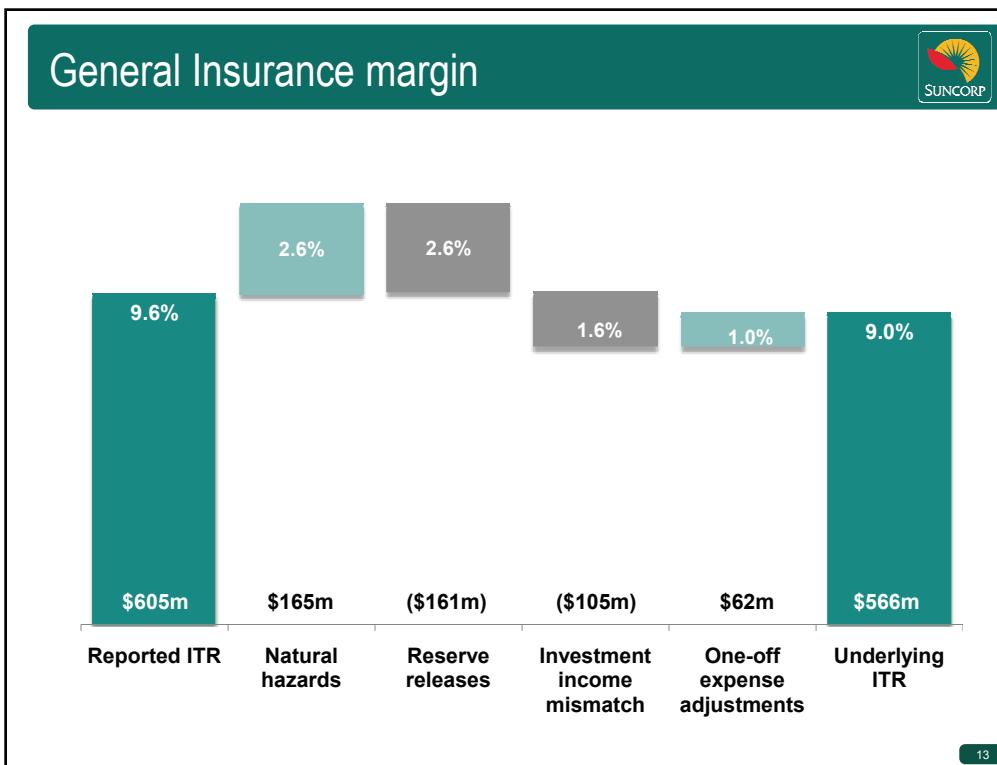
- One off DAC charge of \$47m
- \$34m of one off restructure costs
- \$29m increase in Fire Service Levies



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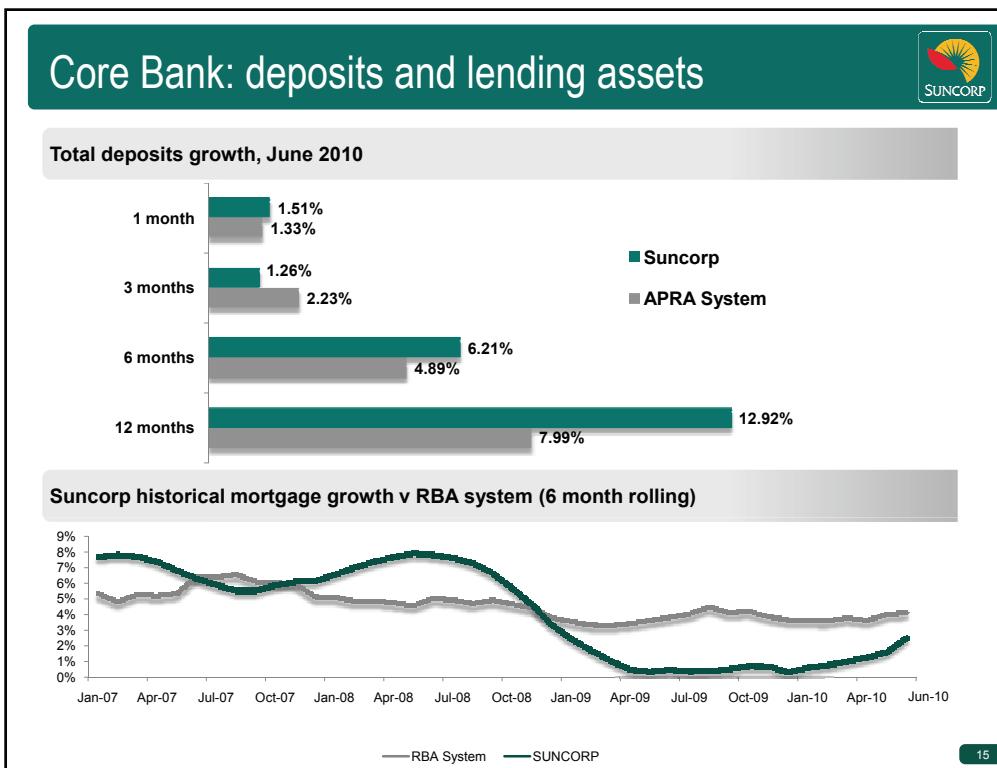
for the year ended 30 June 2010



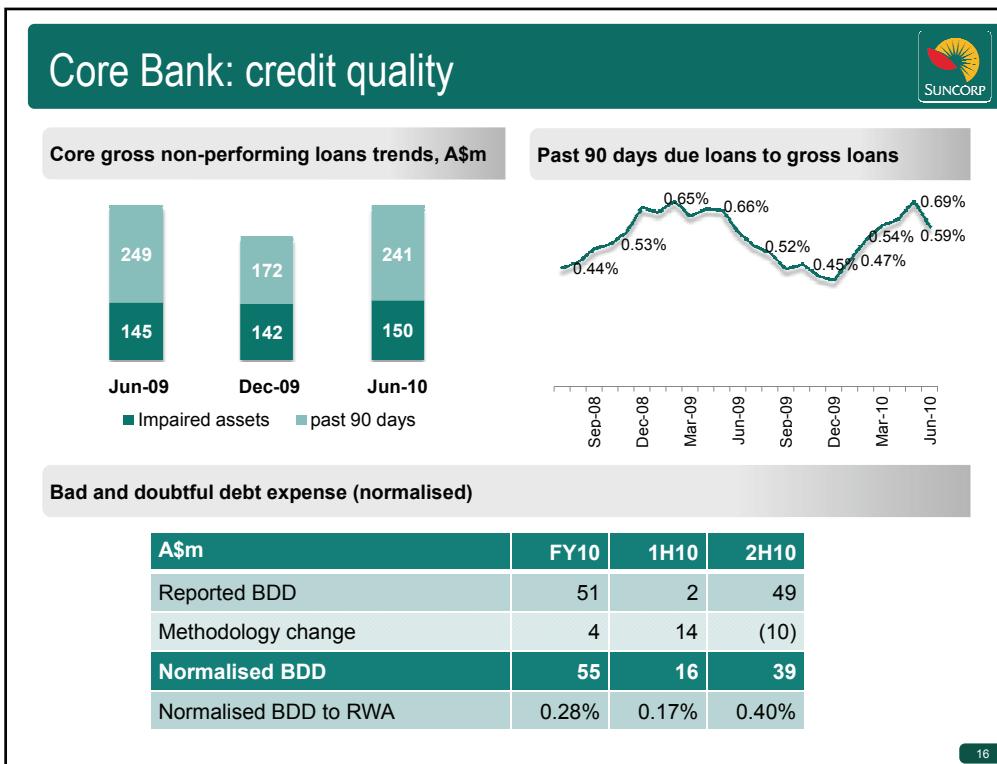
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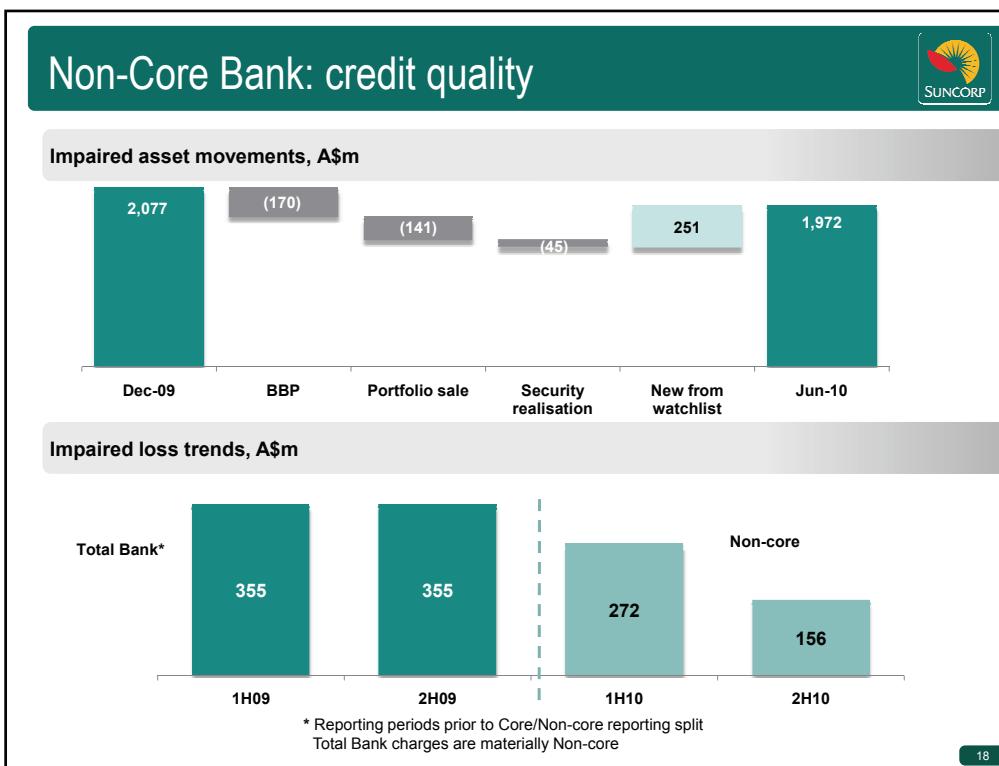
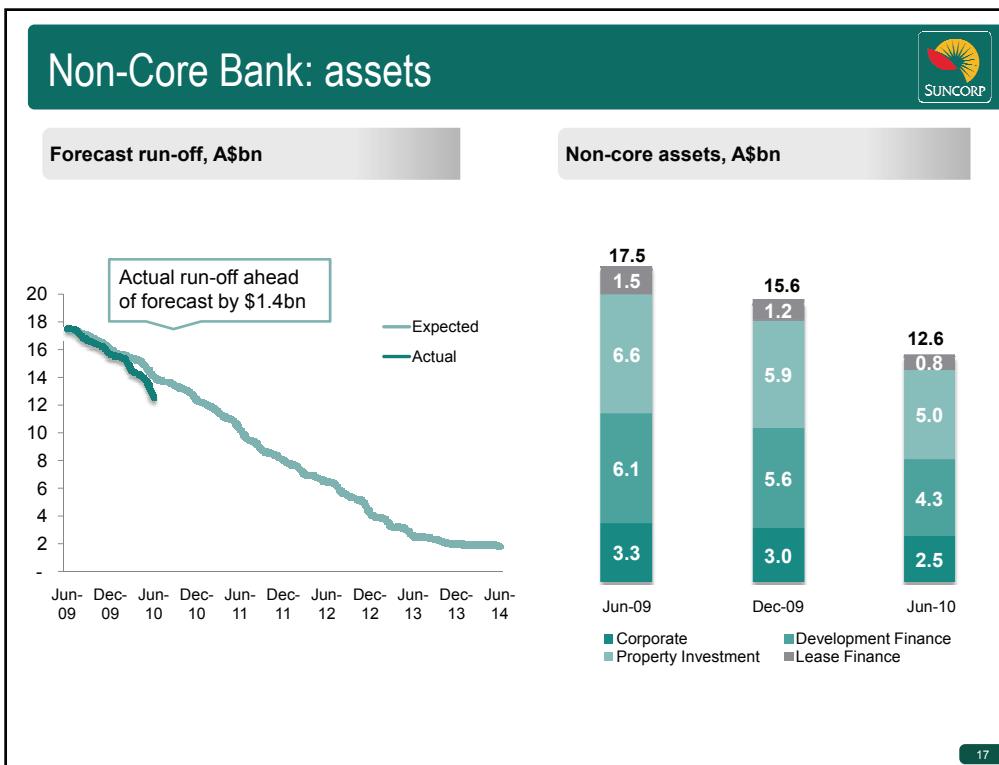
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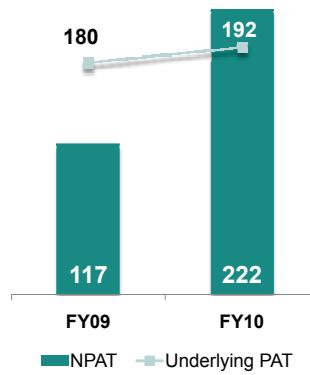
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### Life overview



A\$m	FY10	%Δ
Life underlying profit after tax	192	7

- Life Risk profit \$137m, up 1%
- Planned profit margin release \$85m, up 8%
- In-force premiums \$784m, up 7%
- Life new business sales flat at \$86m
- Super & Investments profit \$41m, up 28%
- Asset Management profit \$14m, up 17%
- Operating expenses \$321m, down 5%



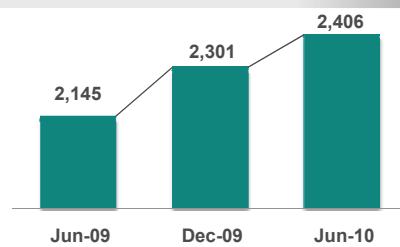
Embedded Value of \$2.4 billion, up 12%

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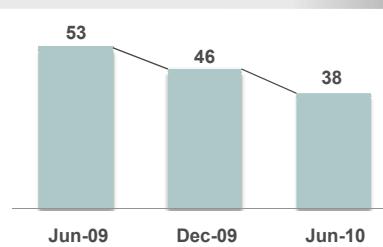
### Embedded Value (A\$m)



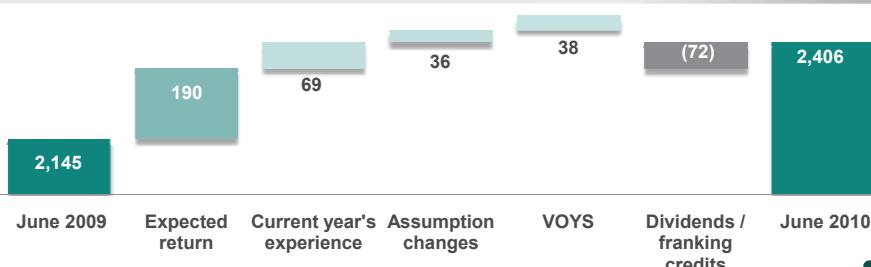
Embedded Value over time



Value of One Year's Sales (VOYS) over time



Change in Embedded Value: 30 June 2009 → 30 June 2010



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### Group Balance Sheet



#### Balance Sheet

- Net assets of \$14 billion
- Includes goodwill and intangibles of \$6.6 billion
- Net tangible assets of \$7.4 billion

#### Core Capital Levels

**General  
Insurance**  
**\$3.0bn**

**Bank**  
**\$2.6bn**

**Life**  
**\$1.7bn**

**Group**  
**\$7.4bn\***

\* Includes non-regulated entities of \$162 million

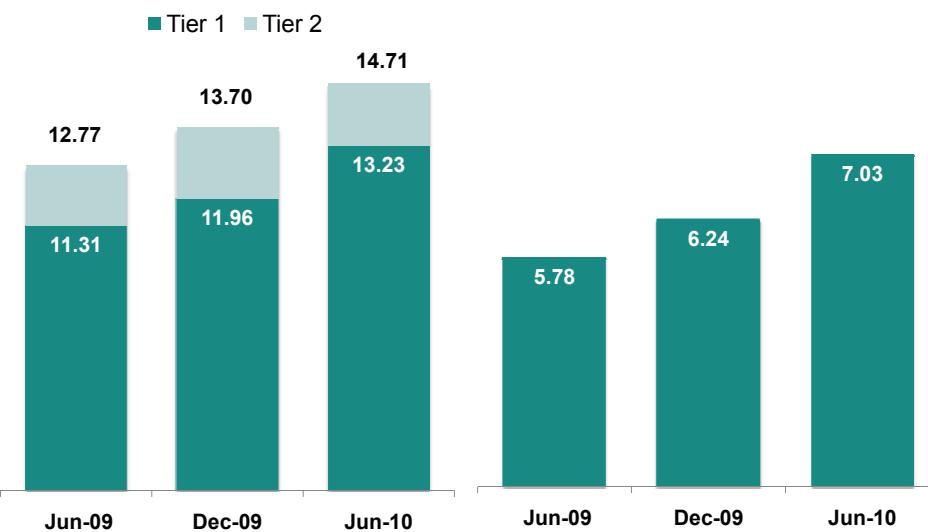
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### Capital ratios



#### Total Bank Capital Ratios (%)

#### Adjustment Fundamental Tier 1 (%)



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### Group commitments and targets



#### General Insurer

- At least 3% increase in underlying GI margin by FY12
- \$235m benefit from building blocks at cost of \$120m
- One functionally aligned, customer focused PI team, delivering portfolio growth & scale in pricing and claims
- CI targeting market share growth of 3%
- Double Group's scale and profit footprint in NZ over the next 3 years

Personal  
Insurance

Commercial  
Insurance

Vero NZ

#### Regional Bank

- 1 to 1.3 times system housing lending growth by Dec 2010
- Sustained RoE >15% in Core Bank
- By 2013:
  - Over 1m customers
  - Increase main bank customers by 50%
  - Treble customers & double branches in WA & NSW
  - Cost to Income mid 40's

#### Niche Life Insurer

- 3 year focus:
- Double new business volume
- Reduce acquisition expenses as % of new business premium
- Reduce expenses as % of in-force premium
- Double digit in-force premium growth, with focus on retention
- Improve disability claims experience

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