



Public report

2018-19

Submitted by

Legal Name: Suncorp Group Limited







Organisation and contact details

Submitting organisation details	Legal name	Suncorp Group Limited
	ABN	66145290124
	ANZSIC	K Financial and Insurance Services 6322 General Insurance
	Business/trading name/s	Suncorp
	ASX code (if applicable)	SUN
	Postal address	GPO Box 1453
		BRISBANE QLD 4001
		AUSTRALIA
	Organisation phone number	(07) 3362 1222
Reporting structure	Ultimate parent	Suncorp Group Limited
	Number of employees covered by this report	12,633





All organisations covered by this report

Legal name	Business/trading name/s
Suncorp Group Limited	Suncorp
Australian Associated Motor Insurers Limited	
Suncorp Insurance Services Limited	
Suncorp Staff Pty Ltd	





Workplace profile

Manager

Managan accomplished actorisis	Danastina laval ta CEO	Franks, was not atomic		No. of e	mployees
Manager occupational categories	Reporting level to CEO	Employment status	F	М	Total employees
		Full-time permanent	0	3	3
		Full-time contract	0	0	0
CEO/Head of Business in Australia	0	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	5	4	9
		Full-time contract	0	0	0
Key management personnel	-1	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	16	27	43
		Full-time contract	0	1	1
Other executives/General managers	-2	Part-time permanent	2	0	2
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	1	1	2
		Full-time contract	0	0	0
	-1	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	3	7	10
		Full-time contract	0	0	0
Senior Managers	-2	Part-time permanent	1	0	1
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	75	117	192
		Full-time contract	2	0	2
ner executives/General managers	-3	Part-time permanent	17	1	18
		Part-time contract	0	0	0
		Casual	0	0	0





Manager and the section of the section	Deposition level to CEO	Facalor man at atativa		No. of e	mployees
Manager occupational categories	Reporting level to CEO	Employment status	F	М	Total employees
		Full-time permanent	102	119	221
		Full-time contract	0	4	4
	-4	Part-time permanent	9	0	9
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	18	11	29
		Full-time contract	0	0	0
	-5	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	1	0	1
		Full-time contract	0	0	0
	-1	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	2	0	2
		Full-time contract	0	0	0
	-2	Part-time permanent	0	0	0
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	22	15	37
		Full-time contract	1	0	1
Other managers	-3	Part-time permanent	0	0	0
Other managers		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	124	201	325
		Full-time contract	2	3	5
	-4	Part-time permanent	35	3	38
		Part-time contract	0	0	0
		Casual	0	0	0
		Full-time permanent	421	453	874
		Full-time contract	3	5	8
	-5	Part-time permanent	63	5	68
		Part-time contract	1	0	1
		Casual	0	0	0
	-6	Full-time permanent	277	237	514





Manager equipational esterories	Bonorting lovel to CEO	Employment status	No. of employees			
Manager occupational categories	Reporting level to CEO	Employment status	F M		Total employees	
		Full-time contract	3	1	4	
		Part-time permanent	28	0	28	
		Part-time contract	0	0	0	
		Casual	0	0	0	
		Full-time permanent	0	2	2	
		Full-time contract	0	0	0	
	-7	Part-time permanent	1	0	1	
		Part-time contract	0	0	0	
		Casual	0	0	0	
Grand total: all managers	rand total: all managers					

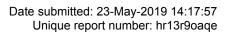




Workplace profile

Non-manager

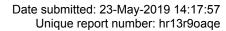
Non manager equipational estagaries	Employment status	No. of employees (excluding	graduates and apprentices)	No. of graduates (if applicable)		No. of apprentices (if applicable)		Total ampleyees
Non-manager occupational categories	Employment status	F	M	F	М	F	М	Total employees
	Full-time permanent	1,884	2,094	34	35	0	0	4,047
Professionals	Full-time contract	111	82	1	0	0	0	194
	Part-time permanent	512	66	0	0	0	0	578
	Part-time contract	15	3	0	0	0	0	18
	Casual	11	7	0	0	0	0	18
	Full-time permanent	24	244	0	0	0	0	268
	Full-time contract	0	0	0	0	0	0	0
Technicians and trade	Part-time permanent	0	3	0	0	0	0	3
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Community and personal service	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	674	302	0	0	0	0	976
	Full-time contract	74	32	0	0	0	0	106
Clerical and administrative	Part-time permanent	374	65	0	0	0	0	439
	Part-time contract	16	7	0	0	0	0	23
	Casual	0	4	0	0	0	0	4
	Full-time permanent	1,338	702	0	0	0	0	2,040
	Full-time contract	113	46	0	0	0	0	159
Sales	Part-time permanent	1,101	179	0	0	0	0	1,280
	Part-time contract	13	2	0	0	0	0	15
	Casual	8	2	0	0	0	0	10
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Machinery operators and drivers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0







Non manager assumptional estageries	Employment status	No. of employees (excluding	graduates and apprentices)	No. of graduate	s (if applicable)	No. of apprentices (if applicable)		Total ampleyees
Non-manager occupational categories	Employment status	F	M	F	М	F	М	l otal employees
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Labourers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Others	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
Grand total: all non-managers		6,268	3,840	35	35	0	0	10,178







Additional Information regarding Workplace Profile

N/A





Reporting questionnaire

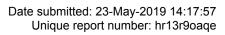
Gender equality indicator 1: Gender composition of workforce

This indicator seeks information about the gender composition of relevant employers in a standardised format, to enable the aggregation of data across and within industries. The aggregated data in your workplace profile assists relevant employers in understanding the characteristics of their workforce, including in relation to occupational segregation, the position of women and men in management within their industry or sector, and patterns of potentially insecure employment.

NB. IMPORTANT:

- References to the Act mean the Workplace Gender Equality Act 2012.
- A formal 'policy' and/or 'formal strategy' in this questionnaire refers to formal policies and/or strategies that are either standalone or contained within another formal policy/formal strategy.
- Data provided in this reporting questionnaire covers the TOTAL reporting period from 1 April 2018 to 31 March 2019. (This differs from the workplace profile data which is taken at a point-in-time during the reporting period).
- · Answers need to reflect ALL organisations covered in this report.
- If you select "NO, Insufficient resources/expertise" to any option, this may cover human or financial resources.
- 1. Do you have formal policies and/or formal strategies in place that SPECIFICALLY SUPPORT GENDER EQUALITY relating to the following?

1.1	Recruitment
	 ✓ Yes (select all applicable answers) ✓ Policy ✓ Strategy ☐ No (you may specify why no formal policy or formal strategy is in place) ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Not a priority
1.2	Retention
	 ✓ Yes (select all applicable answers) ✓ Policy ✓ Strategy ☐ No (you may specify why no formal policy or formal strategy is in place) ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Not a priority
1.3	Performance management processes
	 ✓ Yes (select all applicable answers) ✓ Policy ─ Strategy ☐ No (you may specify why no formal policy or formal strategy is in place) ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Not a priority







1.4	Promotions
	 Yes (select all applicable answers) ☑ Policy ☑ Strategy ☐ No (you may specify why no formal policy or formal strategy is in place) ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Not a priority
1.5	Talent identification/identification of high potentials
	 ✓ Yes (select all applicable answers) ✓ Policy ✓ Strategy ✓ No (you may specify why no formal policy or formal strategy is in place) ✓ Currently under development, please enter date this is due to be completed ✓ Insufficient resources/expertise ✓ Not a priority
1.6	Succession planning
	 ✓ Yes (select all applicable answers) ✓ Policy ✓ Strategy ✓ No (you may specify why no formal policy or formal strategy is in place) ✓ Currently under development, please enter date this is due to be completed ✓ Insufficient resources/expertise ✓ Not a priority
1.7	Training and development
	 Yes (select all applicable answers) ☑ Policy ☑ Strategy ☐ No (you may specify why no formal policy or formal strategy is in place) ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Not a priority
1.8	Key performance indicators for managers relating to gender equality
	 Yes (select all applicable answers) □ Policy □ Strategy □ No (you may specify why no formal policy or formal strategy is in place) □ Currently under development, please enter date this is due to be completed □ Insufficient resources/expertise □ Not a priority
1.9	Gender equality overall
	 ✓ Yes (select all applicable answers) ✓ Policy ✓ Strategy ✓ No (you may specify why no formal policy or formal strategy is in place) ✓ Currently under development, please enter date this is due to be completed ✓ Insufficient resources/expertise ✓ Not a priority





1.10 How many employees were promoted during the reporting period against each category below?
IMPORTANT: Because promotions are included in the number of appointments in Q1.11, the number of promotions should never exceed appointments.

	Mana	Managers		nagers
	Female	Female Male Fem		Male
Permanent/ongoing full-time employees	265	262	602	565
Permanent/ongoing part-time employees	24	5	88	7
Fixed-term contract full-time employees	4	3	17	20
Fixed-term contract part-time employees	0	0	2	0
Casual employees	0	0	0	0

1.11 How many appointments in total (including the number of promotions above in Q1.10), were made to manager and non-manager roles during the reporting period (based on WGEA-defined managers/non-managers)?

IMPORTANT: promotions need to be added to these totals because they are considered internal appointments.

	Female	Male
Number of appointments made to MANAGER roles (including promotions)	536	488
Number of appointments made to NON-MANAGER roles (including promotions)	2726	1714

1.12 How many employees resigned during the reporting period against each category below?

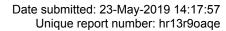
	Mana	Managers Non-mana Female Male Female		nagers
	Female			Male
Permanent/ongoing full-time employees	81	109	528	460
Permanent/ongoing part-time employees	9	2	411	102
Fixed-term contract full-time employees	5	5	115	48
Fixed-term contract part-time employees	1	1	13	4
Casual employees	1	0	5	5

1.13 If your organisation would like to provide additional information relating to gender equality indicator 1, please do so below.

Suncorp is committed to promoting diversity in our workforce and driving equal employment opportunities. Our approach to gender equality has enabled us to reach and maintain gender balance across our leadership population since December 2017. We have achieved or succeeded our targets for female representation with the following results: senior leadership (44% female) and Non-Executive Directors (50% female). In addition to the above, a gender lens is strongly applied to Suncorp's recruitment, development, talent and succession planning practices.

Gender equality indicator 2: Gender composition of governing bodies

Gender composition of governing bodies is an indicator of gender equality at the highest level of organisational leadership and decision-making. This gender equality indicator seeks information on the representation of women and men on governing bodies. The term "governing body" in relation to a relevant employer is broad and depends on the nature of your organisation. It can mean the board of directors, trustees, committee of management, council or other governing authority of the employer.







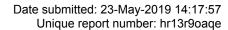
2.1	Please answer the following	questions relating to	each governing body	covered in this	s report.
	Note: If this report covers mo organisation before proceedi		tion, the questions b	elow will be rep	eated for each
	If your organisation's govern organisation's name BUT the				
2.1a.1	Organisation name?				
	Suncorp Group Limited				
0.45.4	Hannara Obsina sa Abia na				
2.1D.1	How many Chairs on this gov	rerning body?			
	Number	1	Female	0	Male
	- Individual Control of the Control			ļ o	
2.1c.1	How many other members ar		ody (excluding the C	,	Male
2.1c.1	Number	e on this governing b		5	Male
		3	Female	5	
	Number Has a target been set to incre Yes No (you may specify why a magnetic content of the c	target has not been set and has gender balance elopment, please enter s/expertise over governing body/bots): d representation target answer as we are product Hammond were new will continue to maintal	Female on of women on this (a) (e.g. 40% women/40% date this is due to be obtained appointments (proof 40% female Non-Eud to report that Sunccessing appointments to the Eud appointments to the Eud to report that Sunccessing appointment to the Eud t	governing body 6 men/20% eithecompleted byide details why executive Directorp has surpasses	er) /): rs by 2020. We had this target. In 2
2.1d.1	Number Has a target been set to incre Yes No (you may specify why a a governing body/boa Governing body/boa Gurrently under deve Insufficient resource Do not have control Not a priority Other (provide detail Suncorp has a boar selected 'no' for this Sylvia Falzon and la necessary. Suncorp	target has not been set and has gender balance elopment, please enter s/expertise over governing body/bots): d representation target answer as we are proint Hammond were new will continue to maintain policy.	Female on of women on this (a) (e.g. 40% women/40% date this is due to be copard appointments (proceed to report that Suncceed appointments to the Example of appointments to the Example of the Example	governing body 6 men/20% eithecompleted byide details why executive Directorp has surpasses	er) /): rs by 2020. We had this target. In 2

2.1b.2 How many Chairs on this governing body?





		Famala	Mala		
		Female	Male		
	Number	1	0		
2.1c.2 How many other members are on this governing body (excluding the Chair/s)?					
		Female	Male		
	Number	1	1		
2.1d.2	Has a target been set to increase the r	representation of women on this gover	ning body?		
2.1g.2	☐ Currently under development, ☐ Insufficient resources/expertis ☐ Do not have control over gove ☐ Not a priority ☐ Other (provide details): The principal activity of this contity is not considered significomprising this Board, a firm responsibility to ensure future	nder balance (e.g. 40% women/40% mer please enter date this is due to be comple erning body/board appointments (provide ompany is the provision of staff services to cant in terms of meeting frequency. Give 40/40/20 representation target is not poss appointments consider its gender componere applicable. This is in line with Sunccisidiary Boards.	details why): o Suncorp Group Limited. This n there are only three directors sible. However, the Board has a sistion and size, moving towards		
2. Ig.2	Are you reporting on any other organi	sations in this report:			
	⊠ Yes				
	□ No				
2.1a.3	Organisation name?				
	-				
	Australian Associated Motor Insurers Pty	Lta			
2.1b.3	How many Chairs on this governing b	ody?			
		Female	Male		
	Number	1	0		
	Number	'	0		
2.1c.3	How many other members are on this	governing body (excluding the Chair/s	s)?		
2.1c.3	How many other members are on this				
2.1c.3		governing body (excluding the Chair/s Female	Male		
2.1c.3	How many other members are on this	Female			
2.1c.3		Female	Male		
		Female 0	Male 1		

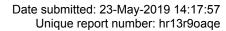






comprising this Board, a firm 40/40/20 representation target is not possible. However, the Board has a responsibility to ensure future appointments consider its gender composition and size, moving towards 40% female representation where applicable. This is in line with Suncorp Group's appointment requirements for all of its subsidiary Boards.

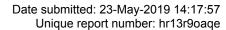
3 Are you reporting on any oth	ner organisations in	this report?	
⊠ Yes □ No			
Organisation name?			
Suncorp Insurance Services L	imited		
1 How many Chairs on this go	verning body?		
		Female	Male
Number	0		1
How many other members a	re on this governing	g body (excluding the	e Chair/s)? Male
Number	0	i emale	2
This entity is not co comprising this Boa responsibility to ens 40% female repres	ty of this company is to considered significant in ard, a firm 40/40/20 re sure future appointme	n terms of meeting frece epresentation target is ents consider its gende cable. This is in line with	ervices to Suncorp Group Limited (SG quency. Given there are only three direction of possible. However, the Board has er composition and size, moving towar th Suncorp Group's appointment
Are you reporting on any oth ☐ Yes	ner organisations in	this report?	
⊠ No			
Do you have a formal selecti organisations covered in thi		rmal selection strateg	gy for governing body members for
✓ Yes (select all applicable at ✓ Policy✓ Strategy	·		
☐ No (you may specify why n☐ In place for some go☐ Currently under dev	o formal selection pol	licy or formal selection	strategy is in place)
☐ Insufficient resource	elopment, please ent	ter date this is due to b	







		☐ Not a priority ☐ Other (provide details):
	2.3	Does your organisation operate as a partnership structure (i.e. select NO if your organisation is an "incorporated" entity - Pty Ltd, Ltd or Inc; or an "unincorporated" entity)?
		☐ Yes ☑ No
	2.5	If your organisation would like to provide additional information relating to gender equality indicator 2, please do so below.
		The Board of Directors is responsible for instituting measurable gender diversity targets and monitoring the progress in achieving them. As part of our ongoing commitment to gender equality, we can report that currently half the Suncorp Group Ltd Non-Executive Directors are female, with the Chair being female.
Gen	der	equality indicator 3: Equal remuneration between women and men
	remune r equalit	ration between women and men is a key component of improving women's economic security and progressing ty.
3.	Do yo	u have a formal policy and/or formal strategy on remuneration generally?
	⊠ Yes	s (select all applicable answers)
	□No	 ☑ Strategy (you may specify why no formal policy or formal strategy is in place) ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Salaries set by awards/industrial or workplace agreements ☐ Non-award employees paid market rate ☐ Not a priority ☐ Other (provide details):
	3.1	Are specific gender pay equity objectives included in your formal policy and/or formal strategy?
		 ✓ Yes (provide details in question 3.2 below) ☐ No (you may specify why pay equity objectives are not included in your formal policy or formal strategy) ☐ Currently under development, please enter date this is due to be completed ☐ Salaries set by awards/industrial or workplace agreements ☐ Insufficient resources/expertise ☐ Non-award employees paid market rate ☐ Not a priority ☐ Other (provide details):
	3.2	Does your formal policy and/or formal strategy include any of the following gender pay equity objectives (select all applicable answers)?
		 ☑ To achieve gender pay equity ☐ To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance pay reviews) ☑ To be transparent about pay scales and/or salary bands ☐ To ensure managers are held accountable for pay equity outcomes ☐ To implement and/or maintain a transparent and rigorous performance assessment process ☑ Other (provide details): While ensuring no gender bias occurs at any point in the remuneration review process is not stated as an explicit objective in our remuneration policy, we undertake a number of practices to ensure that salaries upon commencement and salary uplifts during annual review, out of cycle reviews and performance reviews, are done without gender bias.







4.		you analysed your payroll to determine if there are any remuneration gaps between women and men (i.e. ucted a gender pay gap analysis)?
	⊠ Ye	s - the most recent gender remuneration gap analysis was undertaken: Within last 12 months Within last 1-2 years More than 2 years ago but less than 4 years ago
		Other (provide details):
	☐ No	(you may specify why you have not analysed your payroll for gender remuneration gaps) Currently under development, please enter date this is due to be completed Insufficient resources/expertise
		Salaries for ALL employees (including managers) are set by awards or industrial agreements AND there is no for discretion in pay changes (for example because pay increases occur only when there is a change in tenure or cations)
	IS roo	☐ Salaries for SOME or ALL employees (including managers) are set by awards or industrial agreements and there m for discretion in pay changes (because pay increases can occur with some discretion such as performance
	asses	sments) Non-award employees paid market rate Not a priority Other (provide details):
	4.01	You may provide details below on the type of gender remuneration gap analysis that has been undertaken (for example like-for-like and/or organisation-wide).
		Comprehensive analysis is undertaken on a gender pay equity basis, and on an organisation wide gender pay gap basis:
		• Our gender pay equity variance provides the pay variance between females and males in like-for-like roles in reference to base pay and total remuneration. During the year, we changed methodology to broaden our focus from gender pay equity to role pay equity. Role pay equity looks at the pay variance of females and males to the internal role median; and
		 Our gender pay gap analysis provides the difference between the average pay of males and females at different organizational levels and based on different demographics. This includes at the organisation level and function level. Analysis is also segmented by seniority, tenure and age.
		Analysis on gender pay equity variances and the gender pay gap is provided to our Diversity Council at least twice per year (pre and post annual review). Analysis on gender pay equity variances is provided to senior executives in advance of the annual remuneration review to support remuneration decisions being made on a fair and equitable basis.

Did you take any actions as a result of your gender remuneration gap analysis?

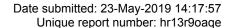
☑ Created a pay equity strategy or action plan
☑ Identified cause/s of the gaps
☐ Reviewed remuneration decision-making processes
Analysed performance ratings to ensure there is no gender bias (including unconscious bias)
Analysed performance pay to ensure there is no gender bias (including unconscious bias)
☐ Trained people-managers in addressing gender bias (including unconscious bias)
Set targets to reduce any like-for-like gaps
☐ Set targets to reduce any organisation-wide gaps
Reported pay equity metrics (including gender pay gaps) to the governing body
Reported pay equity metrics (including gender pay gaps) to the executive
☐ Reported pay equity metrics (including gender pay gaps) to all employees
☐ Reported pay equity metrics (including gender pay gaps) externally
☐ Corrected like-for-like gaps
☐ Conducted a gender-based job evaluation process
☑ Implemented other changes (provide details):
Developed a gender pay dashboard that is available to members of the Human Resources communit
that calculates the gender hav gan and like-for-like role equity variances by various segments of the

4.1





		organisation. This assists in determining any drivers of the pay gap or pay inequality and enables appropriate action to be taken to address any identified issues. No (you may specify why no actions were taken resulting from your remuneration gap analysis) No unexplainable or unjustifiable gaps identified Currently under development, please enter date this is due to be completed Insufficient resources/expertise Salaries set by awards/industrial or workplace agreements Non-award employees are paid market rate Unable to address cause/s of gaps (provide details why): Not a priority Other (provide details):
	4.2	If your organisation would like to provide additional information relating to gender equality indicator 3, please do so below:
		One of our remuneration principles is to ensure gender pay equality and we undertake a number of initiatives to ensure this plays out in practice. We have noted these initiatives in our submission, however these include bi-annual reporting to our Diversity Council (which is chaired by our CEO & Managing Director) to provide insight and to recommend appropriate actions, providing visibility of gender pay analysis to employees in our Human Resources community to share with business leaders for visibility and action, and providing senior executives with the gender pay equity variance analysis in advance of the annual review to support remuneration decisions being made on a fair and equitable basis. Our analysis in this reporting period has not identified any pay variances specifically due to gender.
		equality indicator 4: Flexible working and support for employees nily and caring responsibilities
employ support to com	yment f rting er ibine pa	will enable the collection and use of information from relevant employers about the availability and utility of terms, conditions and practices relating to flexible working arrangements for employees and to working arrangements inployees with family or caring responsibilities. One aim of this indicator is to improve the capacity of women and men aid work and family or caring responsibilities through such arrangements. The achievement of this goal is fundamental utility and to maximising Australia's skilled workforce.
5.		RIMARY CARER" is the member of a couple or a single carer, REGARDLESS OF GENDER, identified as having er responsibility for the day-to-day care of a child.
		ou provide EMPLOYER FUNDED paid parental leave for PRIMARY CARERS that is available for women AND in addition to any government funded parental leave scheme for primary carers?
	time o	ss. (Please indicate how employer funded paid parental leave is provided to the primary carer): By paying the gap between the employee's salary and the government's paid parental leave scheme By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of over which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks As a lump sum payment (paid pre- or post- parental leave, or a combination) by we offer paid parental leave for primary carers that is available to women ONLY (e.g. maternity leave). (Please
		te how employer funded paid parental leave is provided to women ONLY): By paying the gap between the employee's salary and the government's paid parental leave scheme By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of over which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks As a lump sum payment (paid pre- or post- parental leave, or a combination)
		o, we offer paid parental leave for primary carers that is available to men ONLY. (Please indicate how employer funded parental leave is provided to men ONLY):
		☐ By paying the gap between the employee's salary and the government's paid parental leave scheme ☐ By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of over which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks ☐ As a lump sum payment (paid pre- or post- parental leave, or a combination)
	∐ No	o, not available (you may specify why this leave is not provided) Currently under development, please enter date this is due to be completed Insufficient resources/expertise
		☐ Government scheme is sufficient ☐ Not a priority ☐ Other (provide details):







5.1	How many weeks of EMPLOYER FUNDED paid parental leave for primary carers is provided? If different
	amounts of leave are provided (e.g. based on length of service) enter the MINIMUM number of weeks
	provided to eligible employees:

13

5a. If your organisation would like to provide additional information on your paid parental leave for primary carers e.g. eligibility period, where applicable the maximum number of weeks provided, and other arrangements you may have in place, please do so below.

Full-time employees are provided 13 weeks at full pay or 26 weeks at half pay; this entitlement is calculated on a pro rata basis for part-time employees (based on average ordinary hours worked in the 6 months immediately prior to commencing the leave).

Eligibility criteria:

- Employee is permanent full-time or part-time employee (engaged on any basis)
- Has completed at least 12 months' continuous service with the Group, immediately before the expected date of birth or day of placement of the child;
- Is the primary carer upon the date of birth or day of placement of the child.

Employees are entitled to extend their paid time off work at the completion of paid parental leave, through any accrued paid leave such as annual leave and long service leave. This extension is contingent upon approval from the employee's leader. Taking parental leave for one child does not influence an employee's eligibility to access to further periods of parental leave for a subsequent pregnancy or placement.

	5.2	What proportion of your total workforce has access to employer funded paid parental leave for PRIMARY CARERS? • In your calculation, you MUST INCLUDE CASUALS when working out the proportion. <10%
	5.3	Please indicate whether your employer funded paid parental leave for primary carers covers: ☐ Adoption ☐ Surrogacy ☐ Stillbirth
6.	prima Do yo	ECONDARY CARER" is a member of a couple or a single carer, REGARDLESS OF GENDER, who is not the ary carer. Ou provide EMPLOYER FUNDED paid parental leave for SECONDARY CARERS that is available for men and en, in addition to any government funded parental leave scheme for secondary carers?
	☐ No	o, we offer paid parental leave for SECONDARY CARERS that is available to men ONLY (e.g. paternity leave) o, we offer paid parental leave for SECONDARY CARERS that is available to women ONLY (e.g. paternity leave) o (you may specify why employer funded paid parental leave for secondary carers is not paid) Currently under development, please enter date this is due to be completed Insufficient resources/expertise Government scheme is sufficient Not a priority



6a.

7.

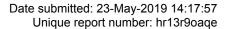


	Other (prov	vide details):			
6.1		ave are provided (e.g. l			ARY CARERS? If different UM number of days provided
	10				
				tion on your paid parental l have in place etc, please d	
6.2	CARERS?	-			rental leave for SECONDARY
	<10 10-2 21-3 31-4 41-4 51-6 61-7 71-8	9% 20% 30% 40% 50% 60% 70% 80% 99%	I INCLUDE GASU	ALS when working out the	proportion.
6.3	Please indica	te whether your employ	yer funded paid p	arental leave for secondar	y carers covers:
		RS have taken parenta arental leave, regardles		reporting period (paid and menced.	l/or unpaid)? Include
		Primary carer'	s leave	Secondary care	r's leave
		Female	Male	Female	Male
Manag	ners	110	3	1	51

7.1 How many NON-MANAGERS have taken parental leave during the reporting period (paid and/or unpaid)? Include employees still on parental leave, regardless of when it commenced.

	Primary carer's leave		Secondary carer's leave	
	Female	Male	Female	Male
Non-managers	531	5	2	107

- 8. How many MANAGERS, during the reporting period, ceased employment before returning to work from parental leave, regardless of when the leave commenced?
 - Include those where parental leave was taken continuously with any other leave type. For example, where annual leave or any other paid or unpaid leave is also taken at that time.
 - 'Ceased employment' means anyone who has exited the organisation for whatever reason, including resignations, redundancies and dismissals.



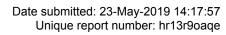




	Female	Male
Managers	2	0

- 8.1 How many NON-MANAGERS, during the reporting period, ceased employment before returning to work from parental leave, regardless of when the leave commenced?
 - Include those where parental leave was taken continuously with any other leave type. For example, where annual leave or any other paid or unpaid leave is also taken at that time.
 - 'Ceased employment' means anyone who has exited the organisation for whatever reason, including resignations, redundancies and dismissals.

			Female	Male				
		Non-managers	45	1				
	_							
•	Do you	u have a formal policy and/or formal strategy on flex	ible working arrangements?					
	⊠ Yes	s (select all applicable answers) ☑ Policy ☑ Strategy						
	□ No (you may specify why no formal policy or formal strategy is in place) □ Currently under development, please enter date this is due to be completed □ Insufficient resources/expertise □ Don't offer flexible arrangements							
		☐ Not a priority ☐ Other (provide details):						
	9.1	You may indicate which of the following are include	ed in your flexible working arra	ngements strategy:				
		 						
		 ☑ Manager training on flexible working is provided throughout the organi. ☑ Employee training is provided throughout the organi. ☑ Team-based training is provided throughout the organi. ☑ Employees are surveyed on whether they have suffi. ☑ The organisation's approach to flexibility is integrate. ☑ The impact of flexibility is evaluated (eg reduced abs 	sation anisation cient flexibility d into client conversations	engagement)				
		☐ Metrics on the use of, and/or the impact of, flexibility ☐ Metrics on the use of, and/or the impact of, flexibility	measures are reported to key m	nanagement personnel				
0.	Do you	u have a formal policy and/or formal strategy to supp	port employees with family or	caring responsibilities?				
	⊠ Yes	s (select all applicable answers) ☑ Policy ☑ Strategy						
	□No	(you may specify why no formal policy or formal strategy Currently under development, please enter date this Insufficient resources/expertise	is due to be completed					
		☐ Included in award/industrial or workplace agreement ☐ Not a priority ☐ Other (provide details):	t					
11.		u offer any other support mechanisms, other than lean ployer-subsidised childcare, breastfeeding facilities		or caring responsibilitie				
	⊠ Yes		-1 '1)					
	I I No	(you may specify why non-leave based measures are no	ot in place)					

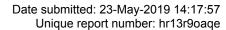






	☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Not a priority
	Other (provide details):
11.1	Please select what support mechanisms are in place and if they are available at all worksites. • Where only one worksite exists, for example a head-office, select "Available at all worksites".
	☐ Employer subsidised childcare ☐ Available at some worksites only
	☐ Available at all worksites ☐ On-site childcare ☐ Available at some worksites only
	Available at all worksites
	☐ Breastfeeding facilities ☐ Available at some worksites only
	☐ Available at all worksites ☐ Childcare referral services
	☐ Available at some worksites only ☐ Available at all worksites
	☐ Available at all worksites ☐ Internal support networks for parents
	☐ Available at some worksites only ☑ Available at all worksites
	Return to work bonus (only select this option if the return to work bonus is NOT the balance of paid parental leave
	when an employee returns from leave) Available at some worksites only
	Available at all worksites
	☑ Information packs to support new parents and/or those with elder care responsibilities ☐ Available at some worksites only
	 ☑ Available at all worksites ☑ Referral services to support employees with family and/or caring responsibilities
	☐ Available at some worksites only
	 ☑ Available at all worksites ☑ Targeted communication mechanisms, for example intranet/ forums
	☐ Available at some worksites only ☑ Available at all worksites
	☐ Support in securing school holiday care
	☐ Available at some worksites only ☐ Available at all worksites
	☐ Coaching for employees on returning to work from parental leave
	☐ Available at some worksites only☐ Available at all worksites
	☐ Parenting workshops targeting mothers ☐ Available at some worksites only
	☐ Available at all worksites
	☐ Parenting workshops targeting fathers ☐ Available at some worksites only
	☐ Available at all worksites
	☐ None of the above, please complete question 11.2 below
Do yo violen	u have a formal policy and/or formal strategy to support employees who are experiencing family or domestic ce?
⊠ Ye:	s (select all applicable answers)
	☑ Policy☐ Strategy
☐ No	(you may specify why no formal policy or formal strategy is in place)
	☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise
	☐ Included in award/industrial or workplace agreements
	☐ Not aware of the need ☐ Not a priority
	Other (please provide details):

12.





14.



13.	Other than a formal policy and/or formal strategy, do you have any support mechanisms in place to suppor
	employees who are experiencing family or domestic violence?

☐ Training of key personnel					
 ☐ A domestic violence clause is in an enterprise agreement or workplace agreement ☒ Workplace safety planning 					
Access to paid domestic violence leave (contained in an enterprise/workplace agreement)					
 ☐ Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement) ☑ Access to paid domestic violence leave (not contained in an enterprise/workplace agreement) 					
☐ Access to unpaid leave ☐ Confidentiality of matters displaced.					
⊠ Confidentiality of matters disclosed ⊠ Referral of employees to appropriate domestic violence support services for expert advice □					
Protection from any adverse action or discrimination based on the disclosure of domestic violence					
⊠ Flexible working arrangements ⊠ Provision of financial support (e.g. advance bonus payment or advanced pay)					
⊠ Offer change of office location ■ O					
☐ Emergency accommodation assistance ☐ Access to medical services (e.g. doctor or nurse)					
☑ Other (provide details):					
Suncorp has an Employee Hardship Program (EHP) which offers grants of up to \$5,000 to support employees through difficult events. This includes circumstances which are beyond their control and sudden person or family crises. Permanent full-time, part-time, or long-term casual employees are eligible to apply. Funds can be used to help access emergency accommodation or medical services. No (you may specify why no other support mechanisms are in place)					
☐ Currently under development, please enter date this is due to be completed					
☐ Insufficient resources/expertise ☐ Not aware of the need					
☐ Not a priority					
☐ Other (provide details):					
Where any of the following options are available in your workplace, are those option/s available to both women					
AND men?					
 flexible hours of work compressed working weeks 					
• time-in-lieu					
 telecommuting part-time work 					
• job sharing					
 carer's leave purchased leave 					
• unpaid leave.					
Options may be offered both formally and/or informally. For example, if time-in-lieu is available to women formally but to men informally, you would select NO.					
Yes, the option/s in place are available to both women and men.					
☐ No, some/all options are not available to both women AND men.					

- Which options from the list below are available? Please tick the related checkboxes.

 Unticked checkboxes mean this option is NOT available to your employees.





Managers		Non-managers	
Formal	Informal	Formal	Informal
\boxtimes	\boxtimes	\boxtimes	\boxtimes
	\boxtimes		\boxtimes
\boxtimes	\boxtimes	\boxtimes	\boxtimes
\boxtimes	\boxtimes	\boxtimes	\boxtimes
\boxtimes		\boxtimes	
		\boxtimes	
	Formal	Formal Informal S	Formal Informal Formal □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □

14.3	You may specify	why an	y of the above o	ptions are NOT	available to	your empl	oyees

L	☐ Currently under development, please enter date this is due to be completed
	Insufficient resources/expertise
	☐ Not a priority
\triangleright	☑ Other (provide details):
	Some of these options are not available informally due to the preference that these options, particularly where
	pay-impacting, should be offered as a formal type of arrangement. This is to enable governance and additional
	support as part of these options, at benefit for both the employee and their leader.

14.4 If your organisation would like to provide additional information relating to gender equality indicator 4, please do so below:

Suncorp has an ongoing commitment to creating a work environment that allows for increased flexibility wherever possible, acknowledging personal preferences and business requirements. It is acknowledged that employees need to access flexibility in different ways: arrangements may include changes to the time (when), location (where) and manner (how) in which employees work.

Employees are also provided flexibility through Suncorp's part-time employment offerings:

- -Traditional Part-Time arrangement for an employee working fewer than 37.5 hours per week and a minimum of 3 hours per day
- Flexible Part-Time arrangement where employee and leader agrees to ordinary hours of work averaging over a 1-4 week period
- Partial Part-Time arrangement where employee and leader agrees to the minimum number of weeks worked in a year.

Further, Suncorp employees with three or more years of service are entitled to 4 days of paid flexible leave each year to allow our people to attend to personal commitments during their working hours. Employees are entitled to 2 paid days in their first year of service; and 3 paid days in their second year of service.

In 2018, Suncorp promoted Flexible Working Day through internal media to all employees. This included personal stories of Suncorp employees who have been supported through flexible work arrangements, demonstrating how flexibility can be used by employees, no matter their role and gender.

Suncorp's 2018 Engagement Survey results indicated that 84% of employees access flexible working arrangements appropriate to their role. These employees were found to be more engaged than those who did not indicate they work flexibly. Survey comments also revealed that employees note accessing flexible working practices is a strength of Suncorp's.

From July 2018, Suncorp introduced paid domestic and family violence leave as part of its overall employee offering. Full-time employees are entitled to 10 paid leave days a year, and on a pro-rata basis for part-time and casual employees. This leave can be accessed by an employee if personally experiencing domestic or family violence, or if an employee needs to support someone else through such violence.

Suncorp is currently exploring enhancements to our parental leave offering. Following discovery work in 2018, proposed recommendations include clarifying and simplifying parental leave information available to employees and improving HR support available for employee queries. A refresh of the parental leave buddy program is also underway through Suncorp Women Connect, Suncorp's gender equality employee resource group to ensure we are involving our employees in the process and that our offerings meet the needs of return





to work parents. Important to note in relation to accessing parental leave post stillbirths, is that while the general position is that there is no entitlement to paid parental leave, discretionary personal leave and compassionate leave for an unfixed period, may be granted. Suncorp works closely with the employee to ensure a smooth return to work post stillbirth. Support services such as Suncorp's Employee Assistance Program and Employee Hardship Program are available to affected employees to support their recovery.

Gender equality indicator 5: Consultation with employees on issues concerning gender equality in the workplace

This gender equality indicator seeks information on what consultation occurs between employers and employees on issues concerning gender equality in the workplace.

15.	Have you consulted with employees on issues concerning gender equality in your workplace?				
	⊠ Ye				
	15.1	How did you consult with employees on issues concerning gender equality in your workplace?			
		 Survey Consultative committee or group Focus groups Exit interviews Performance discussions Other (provide details): Suncorp honoured International Women's Day 2019 (8 March) with an event hosted company-wide, and was well attended by both men and women, exploring and debating the concept of Gender Equality in a range of contexts through various lens. This event gave attendees an opportunity to submit questions around gender equality prior to the event. Employees were also invited to debate and engage in conversation with other Suncorp employees through Yammer. Suncorp Women Connect (SWC) is an Employee Resource Group which was re-launched in 2018. employees can occur. SWC have held events and forums to discuss gender issues and empower the voice of women. 			
		Moving forward, they will also be a mechanism through which Suncorp will consult with employees on issues concerning gender equality.			
	15.2	Who did you consult?			
		 All staff Women only Men only Human resources managers Management Employee representative group(s) Diversity committee or equivalent Women and men who have resigned while on parental leave Other (provide details): 			
	15.3	If your organisation would like to provide additional information relating to gender equality indicator 5, please do so below.			

Employees were invited to provide commentary and respond to questions on Diversity & Inclusion at Suncorp in the October 2018 Engagement Survey. This consultation returned positive results for gender equality. The





question "My immediate leader genuinely support equality between genders" received the second highest result (92%) for the entire survey. Additionally, 94% of employees agreed that at Suncorp, :gender-based harassment and sexual harassment is not tolerated" and 84% of employees access flexible working arrangements appropriate to their role. Overall, Diversity and inclusion returned the second highest dimension result at 82%; this is 10 percentage points higher than the AUSNZ average (according to our provider, Aon). Survey comments from employees also note that an inclusive culture is a strength of Suncorp's, including access to flexible working practices and equality. A further analysis of engagement results by various demographics, including gender, was conducted, revealing no material negative differences between groups.

Gender equality indicator 6: Sex-based harassment and discrimination

The prevention of sex-based harassment and discrimination (SBH) has been identified as important in improving workplace participation. Set by the Minister, this gender equality indicator seeks information on the existence of a SBH policy and/or strategy and whether training of managers on SBH is in place.

16.	u have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?	
		s (select all applicable answers) Policy Strategy (you may specify why no formal policy or formal strategy is in place) Currently under development, please enter date this is due to be completed Insufficient resources/expertise Included in award/industrial or workplace agreement Not a priority Other (provide details):
	16.1	Do you include a grievance process in any sex-based harassment and discrimination prevention formal policy and/or formal strategy?
		 Yes No (you may specify why a grievance process is not included) □ Currently under development, please enter date this is due to be completed □ Insufficient resources/expertise □ Not a priority □ Other (provide details):
17. Do you provide training for all managers on sex-based harassment and discrimination p		u provide training for all managers on sex-based harassment and discrimination prevention?
		s - please indicate how often this training is provided: At induction At least annually Every one-to-two years Every three years or more Varies across business units Other (provide details): (you may specify why this training is not provided) Currently under development, please enter date this is due to be completed Insufficient resources/expertise Not a priority
	17.1	Other (provide details): If your organisation would like to provide additional information relating to gender equality indicator 6,
		 please do so below: Sex-based harassment and discrimination training is provided to all employees, including managers, as part of annual online compliance training. In addition to this, all Suncorp employees have access to leadership training ("LEADing Others"). These
		modules support inclusive leadership at all stages of the employee lifecycle. Participants learn strategies to





attract, develop and retain diverse and inclusive teams and gender is included as an aspect of this (e.g. use of inclusive language to avoid gender bias). Employees can complete modules on Inclusive Leadership, Navigating Change, Recruitment, Reward and more.

Other

18. If your organisation has introduced any outstanding initiatives that have resulted in improved gender equality in your workplace, please tell us about them.

(As with all questions in this questionnaire, information you provide here will appear in your public report.)

Suncorp was awarded citation as a WGEA Employer of Choice for Gender Equality in February 2019 for the sixth consecutive year.

Suncorp has exceeded its FY20 target of 45% women in senior leadership, with 46.5% of this population being female as of March 31, 2019. We are proud to have achieved and maintained gender balance across our leadership population since the end of December 2017 (50% female: 50% male). We also have maintained at least 40% female representation for Non-Executive Directors in line with FY20 targets. We know that ensuring visibility of women in senior roles is not just good for attracting new talent into the organisation, but that it is an important factor in retaining existing talent and celebrating success.

Suncorp's gender pay gap has consistently decreased year on year and has historically been lower than the financial services comparison group. However, there is still work to be done. Suncorp currently undertakes a biannual gender pay equity (like for like) analysis to support our commitment to creating a fair, equitable and productive work environment and support our status as an Employer of Choice for Gender Equality. The analysis occurs prior to and following the Annual Performance and Reward Review. Suncorp also calculates its gender pay gap. To assist our leaders in recognising gender influenced variances and recommend actions to address, we have introduced gender pay education sessions for senior managers, and HR advisors. These sessions are delivered prior to data being released and complement our approach of building awareness of the factors that can influence gender pay issues, as well as ensuring a leadership focus when data is analysed and shared.

To care for our people, Suncorp introduced paid Domestic and Family Violence leave (DFV leave) in July 2018. All Australian and New Zealand employees, including those who are supporting another person experiencing domestic and family violence, have access to 10 days paid DFV leave (or pro-rata equivalent for part-time and casual employees). This leave can be used for (but not limited to): medical appointments, treatment and counselling, obtaining legal advice or attending court, and arranging alternative accommodation. Leaders were provided with education sessions to ensure they were aware of the new leave offering and equipped to support their people should the need arise. All employees have access to online webinars and FAQs in addition to the existing policy and guidelines. Acknowledging the intersection of communities that are affected by this, Suncorp's LGBTIQ+ Employee Resource Group, Amplify, hosted an education forum in August 2018 exploring domestic violence within the LGBTIQ+ community, at which a senior representative from Queensland (QLD) Police presented. Suncorp also has a range of other options to support the safety and security of our people, like changing work arrangements based on the circumstances of each individual. This could include an alternative work location or changing working hours or work-based contact details (E.g. phone numbers and email addresses). We also recognise that on occasions our people may experience extreme financial hardship resulting from DFV. The Employee Hardship Program (EHP) can provide one off individual grants to help support employees through these difficult events.

In November 2017, Suncorp sponsored the inaugural Diversity Council Australia (DCA) Inclusion@YourWork Index, a survey tool to help Australian organisations understand, map and track inclusion across the workforce landscape. Suncorp is proud to once again partner with DCA to launch the second biennial Index in 2019, enabling DCA members and previous Index participant organisations to measure their progress over time in creating diversity and inclusion at the workforce level. The Index also ensures that we are creating a leading practice benchmark for inclusion in Australian organisations. We are currently developing the survey with a panel of subject matter experts, across industries and demographics, to include data points for diversity (e.g. Aboriginal and/or Torres Strait Islander peoples, age, cultural background, disability status, gender, sexual orientation); employee experience of inclusion; the impact of inclusion on team and employee outcomes; and WGEA's Employer of Choice for Gender Equality 2019-20 Citation employee survey questions.

Suncorp honoured International Women's Day (IWD) 2019 (8 March) with an event hosted company-wide, exploring the concept of Gender Equality through various lens. Suncorp promoted the IWD theme of #BalanceforBetter, aligned to our belief that gender equality is for everyone. The feature of this event were debates held in Sydney (livestreamed to Melbourne), Brisbane (livestreamed to Adelaide) and Auckland. Assigned affirmative and negative teams debated "Can Suncorp succeed without Gender Equality?", if gender





balance and gender equality are the same thing, and how Suncorp can balance for better. Each debating panel comprised of 2-3 female leaders and 1-2 male leaders to ensure topic perspective was captured across genders. Over 300 employees attended these events in-person, and all employees were provided an opportunity to submit questions to the panel around gender equality prior to the event. Employees were also invited to debate and engage in conversation with other Suncorp employees through Yammer. Nearly a third of attendees responded to a post-event survey, and results indicated over 70% thought the debate to be "Great" or "Brilliant". Recordings of the event are available on the Suncorp intranet for all employees to access. To enable employees to recognise others striving for #BalanceforBetter, special edition "Thank-You" e-cards were also launched through Suncorp's online reward & recognition portal. Over 350 of these cards were sent from employees to one another during March (a new IWD initiative for Suncorp in 2019).

In November 2018, Suncorp promoted a focus on men's health, as Suncorp believes a focus on gender equality should be to the benefit of both men and women. Suncorp hosted a range of 'fireside chats' to support men's mental health and resilience. During these sessions, people from across Suncorp and Beyondblue shared personal stories to help both men and women build awareness and understanding around men's wellbeing issues.

Suncorp proudly refreshed and relaunched the 'Suncorp Women Connect' Employee Resource Group (ERG), supporting women and male ambassadors. This group promotes opportunities for connection and growth for men and women, and to drive gender equality throughout Suncorp. The group champions the experience of women through hosting events to share experiences and build awareness, mentoring opportunities providing guidance and exposure, and developing a network of disruptors to break bias and progress thinking. To provide the highest impact and opportunity for group members, and maximise exposure opportunities with our senior leaders, the group provides two forums to create connections between aspiring female leaders and Senior Suncorp leaders; Mentor Walks and Fireside Chats. Mentor walk topics are often driven by the mentee, while previous Fireside Chat topics have included "Worklife Balance and Career Lightbulb Moments" and "Resilience".

Suncorp enhanced existing learning programs which support gender equality. In January on 2019, newly developed leadership training (LEADing Others) was made available to all Suncorp employees regardless of position. Specifically, modules such as "Leading Inclusively" and "Recruiting for Success" reference strategies to promote and protect ensure gender equality in all phases of the employment cycle.

Suncorp aspires to be an industry leader for gender equality and as such we prioritise external knowledge sharing. In this reporting period, some of the knowledge sharing we participated in included:

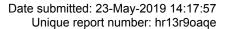
- Amanda Revis (Chief People Experience Officer) attended the United Nations International Women's Day Breakfast in Brisbane;
- Belinda Speirs (General Counsel, Suncorp Group) was invited to speak at Minter Ellison's International Women's Day Breakfast;
- Pip Marlow (CEO Customer Marketplace) lead the Women Leaders Study Tour through Silicon Valley and San Francisco for female business leaders, supported by the Trans-Tasman Business Circle;
- A feature article with Dominique Layt (Head of Stores & Specialty Banking Delivery) on the Femeconomy website;
- Mim Haysom (EGM Brand & Marketing) joined a panel discussion around "Making the Room for Change" at the Women in FinTech even, hosted by DLA Piper in conjunction with their Leadership Alliance for Women program:
- Kristeen McCarthy (Head of Digital Experience Design) was invited to speak at the International Womens Day Speed Mentoring Event hosted by Women in Digital;

Suncorp is proudly in the third year of its Principal Partnership with Netball Australia, continuing to make a positive impact on and off the courts through #TeamGirls. Through the Team Girls platform, Suncorp continues to work with Netball Australia and ReachOut to promote and foster girls' confidence through sports participation and the positive role models the sport nurtures:

Beyond its support of #TeamGirls, Suncorp also proudly supports the Confident Girls Foundation. The Foundation harnesses the power of netball to focus on eliminating drivers of gender bias, and works to ensure all girls have the opportunity and resources to become confident, resilient and empowered young women. The Foundation also raises money to help fund programs that provide a safe place for vulnerable girls to come together.

Suncorp continues to support and implement programs outlined in previous submissions aimed at improving gender equality, including:

- Women in Leadership programs targeted towards high potential senior team members and leaders to develop Suncorp's pipeline of female talent;
- Refreshing the buddy program for parental leave returners, and simplifying the information and support available for parental leave;
- Gender lens applied to our talent and succession planning practices;







- Strong continued promotion of flexible working and a devoted intranet site;
 Supporting our 'Suncorp Women Connect' employee resource group;
 Ongoing focus on gender pay equity and addressing the gender pay gap through targeted actions, including providing education to leaders on gender bias, how to identify gender equity variances, why they happen, and what they can do to address gaps more holistically through ongoing strategies outside the annual remuneration review cycle.





Gender composition proportions in your workplace

Important notes:

- 1. Proportions are based on the data contained in your workplace profile and reporting questionnaire.
- Some proportion calculations will not display until you press **Submit** at step 6 on the reporting page in the portal. When your CEO signs off the report prior to it being submitted, it is on the basis that the proportions will only reflect the data contained in the report.
- 3. If any changes are made to your report after it has been submitted, the proportions calculations will be refreshed and reflect the changes after you have pressed **Re-submit** at step 6 on the reporting page.

Based upon your workplace profile and reporting questionnaire responses:

Gender composition of workforce

1. the gender composition of your workforce overall is 59.7% females and 40.3% males.

Promotions

- 2. 53.8% of employees awarded promotions were women and 46.2% were men
 - i. 52.0% of all manager promotions were awarded to women
 - ii. 54.5% of all non-manager promotions were awarded to women.
- 3. 20.0% of your workforce was part-time and 6.8% of promotions were awarded to part-time employees.

Resignations

- 4. 61.4% of employees who resigned were women and 38.6% were men
 - i. 45.3% of all managers who resigned were women
 - ii. 63.4% of all non-managers who resigned were women.
- 5. 20.0% of your workforce was part-time and 28.5% of resignations were part-time employees.

Employees who ceased employment before returning to work from parental leave

- 7.3% of all women who utilised parental leave ceased employment before returning to work
- ii. 0.6% of all men who utilised parental leave ceased employment before returning to work
- iii. 100.0% of all managers who utilised parental leave and ceased employment before returning to work were women
- iv. 97.8% of all non-managers who utilised parental leave and ceased employment before returning to work were

Notification and access

List of employee organisations:	
Financial Services Union	
CEO sign off confirmation	
Name of CEO or equivalent:	Confirmation CEO has signed the report:
Michael Cameron	
CEO signature:	Date:
4	24 May 2019